

- Management, monitoring and follow-up of
- Quality assurance of experts' work
- Conduct activities as described

### **Planned monitoring arrangements and subsequent follow up**

The implementation of the Project will be monitored by the **NDPHS Project Steering Group**. A project leader from NDPHS will report on progress of the Project at each Expert Group meeting.

All the **WP management groups** will be collecting information about the project implementation in their countries and providing it to the NDPHS.

### **Internal/external evaluation processes**

There will be three internal evaluations made (two interim and one final), the results of which will be presented to and discussed by the PSG. Furthermore, an external evaluation of the project is foreseen to be contracted and conducted towards the end of the project (see further details in WP 1 - Evaluation).

### **Visibility of the action**

The visibility of the Action and the EU funding will be ensured with the dissemination of project results, which will be done on several levels and through several channels. Communications about the project are primarily targeted towards policy and decision makers on the international, national and regional level for ensuring the use and multiplication of project outcomes. Furthermore, the Beneficiary and stakeholders involved in the project will aim to reach a wider expert community, to distribute insights gained through the Action. Information will also be presented to a wider audience, including interested general population. During the project's inception phase, a visibility plan will be created that shall ensure the optimal dissemination of all outcomes to different levels of stakeholders through the NDPHS website, a dedicated sub-page for the project on the NDPHS webpage, the NDPHS' social media channels (Facebook, Twitter and LinkedIn) and the NDPHS newsletter. Furthermore, the Beneficiary will seek opportunities to present on the project and its results during relevant regional and national events, such as events organised by the Northern Dimension Institute, and submit contributions to relevant publications and newsletters, such as the NDI newsletter. The project visibility plan as well as the development of the new NDPHS communication strategy (see WP 2) will be developed in liaison with the NDI to ensure alignment with the NDs overall communication strategy.

A mid-term and final conference are planned within the project to create a platform for all project stakeholders to present achievements and increase visibility both within and outside the ND network.

The Beneficiary will ensure full compliance with the requirement of guaranteeing the visibility of the EU financing consistent with the Communication and Visibility Manual for EU External Actions (<http://ec.europa.eu/europeaid/work/visibility/>).

### **2.1.3. Indicative action plan for implementing the action (max 4 pages)**

Time and activity plan

	<b>1 half year</b>	<b>2 half year</b>	
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Work package and activity	1	2	3	4	5	6	7	8	9	10	11	12	Implementing body
<b>WP1 – Project management</b>													
1.1 Establishing and maintaining a project management system:													Applicant
1.2 Increasing NDPHS Communication capacity:													
1.3 Ensuring visibility of the project													
1.4 Organisation and implementation of a mid-term project conference to present outcomes and plan future activities													
1.5 Organization and implementation of an NDPHS conference													
1.6 Evaluation													
<b>WP2 – Addressing cross-cutting thematic areas</b>													
2.1. Developing strategic concepts for addressing the cross-cutting priorities of the PAC (ageing, digitalization, mental health and integrated care) in the NDPHS' work and structures													Applicant in cooperation with the NDPHS Expert Groups
2.2 Development and dissemination of four policy briefs													
2.3 Organisation and implementation of four policy events													
2.4 Arts and health project													

<b>2.5 Identify best practices on organisational health literacy in the ND region</b>															
<b>2.6 Organisation of two policy labs related to HiAP</b>															
<b>2.7 Follow-up study to the AgeFLAG project</b>															
<b>2.8 Event on COVID-19</b>															
<b>2.9. Event on prison health</b>															<b>Applicant in cooperation with the NDPHS Expert Group on Prison Health</b>
<b>WP3 - HIV, TB and AI</b>															
<b>3.1 Comparative analysis of EMIS data for ND countries</b>															<b>Applicant in cooperation with the NDPHS Expert Group on HIV, Tuberculosis and Associated Infections</b>
<b>3.2 Development of inventory of approaches to Latent Tuberculosis Infection (LTBI) in ND countries</b>															
<b>WP4 – PALET</b>															
<b>4.1 Network meetings</b>															<b>Applicant in cooperation with the NDPHS Alcohol and Substance Abuse Expert Group</b>
<b>4.2 Dissemination</b>															
<b>WP5 - Contribute to improved policy response to the use of Cannabis and Novel Tobacco and Nicotine Products (NNTP)</b>															
<b>5.1 Study</b>															<b>Applicant in cooperation with the NDPHS Alcohol and Substance Abuse Expert Group</b>
<b>5.2 Seminars, workshops</b>															

<b>5.3 Development of policy recommendations</b>																							
<b>5.4 Dissemination</b>																							
<b>WP6 - Remote services in primary health and social care</b>																							
<b>6.1 Best practice and gaps study</b>																						<b>Applicant in cooperation with the NDPHS Primary Health Care Expert Group</b>	
<b>6.2 Presentation of the study</b>																							
<b>6.3 Dissemination</b>																							
<b>WP7 - Updating the core competency of OSH professionals in the changing world of work</b>																							
<b>7.1 Survey/study on best practices:</b>																						<b>Applicant in cooperation with the NDPHS OSH Expert Group</b>	
<b>7.2 Gap analysis</b>																							
<b>7.3 Development of capacity</b>																							
<b>7.4 Development of recommendations</b>																							
<b>7.5 Dissemination of results</b>																							
<b>WP 8 -Antibiotic treatment in the elderly</b>																							
<b>8.1 - Map existing data sources, identify knowledge gaps, Perform surveys</b>																						<b>Applicant in cooperation with the NDPHS Antimicrobial Resistance Expert Group</b>	
<b>8.2 - Workshops</b>																							

8.3 - Dissemination of results																					
<b>WP9 - Strengthening the organizational capacity of the NDPHS</b>																					
9.1 - Organisation of capacity building trainings																				<b>Applicant</b>	
9.2 - Organisation of study visits																					
9.3 - Development of a change management plan																					

	2nd year		3rd year		
Work package and activity	3	4	5	6	Implementing body
<b>WP1 – Project management</b>					
1.1 Establishing and maintaining a project management system					<b>Applicant</b>
1.2 Increasing NDPHS Communication capacity:					
1.3 Ensuring visibility of the project					
1.4 Organization and implementation of a mid-term project conference to present outcomes and plan future activities					
1.5 Organization and implementation of an NDPHS conference					
1.6 Evaluation					
<b>WP2 – Addressing cross-cutting thematic areas</b>					

2.1. Developing strategic concepts for addressing the cross-cutting priorities of the PAC (ageing, digitalization, mental health and integrated care) in the NDPHS' work and structures					Applicant in cooperation with the NDPHS Expert Groups
2.2 Development and dissemination of four policy briefs					
2.3 Organisation and implementation of four policy events					
2.4 Arts and health project					
2.5 Identify best practices on organisational health literacy in the ND region					
2.6 Organisation of two policy labs related to HiAP					
2.7 Follow-up study to the AgeFLAG project					
2.8 Event on Covid-19					
2.9. Event on prison health					Applicant in cooperation with the NDPHS Expert Group on Prison Health
<b>WP3 - HIV, TB and AI</b>					
3.1 Comparative analysis of EMIS data for ND countries					Applicant in cooperation with the NDPHS Expert Group on HIV, Tuberculosis and Associated Infections
3.2 Development of inventory of approaches to Latent Tuberculosis Infection (LTBI) in ND countries					
<b>WP4 – PALET</b>					
4.1 Network meetings					Applicant in cooperation with the NDPHS Alcohol

4.2 Dissemination					and Substance Abuse Expert Group
<b>WP5 - Contribute to improved policy response to the use of Cannabis and Novel Tobacco and Nicotine Products (NNTP)</b>					
5.1 Study					Applicant in cooperation with the NDPHS Alcohol and Substance Abuse Expert Group
5.2 Seminars, workshops					
5.3 Development of policy recommendations					
5.4 Dissemination					
<b>WP6 - Remote services in primary health and social care</b>					
6.1 Best practice and gaps study					Applicant in cooperation with the NDPHS Primary Health Care Expert Group
6.2 Presentation of the study					
6.3 Dissemination:					
<b>WP7 - Updating the core competency of OSH professionals in the changing world of work</b>					
7.1 Survey/study on best practices					Applicant in cooperation with the NDPHS OSH Expert Group
7.2 Gap analysis					
7.3 Development of capacity					
7.4 Development of recommendations					
7.5 Dissemination of results					
<b>WP 8 -Antibiotic treatment in the elderly</b>					

8.1 Map existing data sources, Identify knowledge gaps, Perform surveys					Applicant in cooperation with the NDPHS Antimicrobial Resistance Expert Group
8.2 Workshops					
8.3 Dissemination of results					
<b>WP 9 - Strengthening the organizational capacity of the NDPHS</b>					
9.1 - Organisation of capacity building trainings					Applicant
9.2 - Organisation of study visits					
9.3 - Development of a change management plan					

#### 2.1.4. Sustainability of the action (max 3 pages)

##### Impact of the action on its target group/beneficiaries

The project is expected to significantly and sustainably increase the capacity of the NDPHS network by enabling the NDPHS Expert Groups to develop and implement key strategic activities in their areas. The outcomes of those activities will be disseminated widely, within and beyond the NDPHS structures. Many of the project activities aim at providing national and regional level authorities and stakeholders with policy advice based on research, which is expected to inform, and shape decision making and thereby sustainably impact the ND region.

Moreover, the activities within the project are also designed to strengthen the NDPHS experts' and the Secretariat's ability to communicate the Partnership's achievements and attract funding for future projects. By increasing the Secretariat's capacity to support all other structures of the Partnership, in particular the Expert Groups, the project will ensure that the NDPHS is in a much better position to achieve its strategic targets for the upcoming period and provide added-value to its Partners. By increasing the capacity of the NDPHS and its structures, the organisation is also expected to produce more tangible results for citizens of the ND region in the future. Most of the activities in Work Packages 2-8 are ultimately targeted at improving the health and well-being of the population by addressing key public health challenges and facilitating evidence-based policy making on the national and local level. Various activities (WP 2,4,6) are aiming to involve civil society organisations in partner countries to enhance local 'ownership' of the results of the action.

**Technical:** The action is providing technical input to the work areas of the NDPHS and supporting the work of the Expert Groups through external expertise. Technical support from outside contractors is also provided to the NDPHS Secretariat and the rest of the Partnership through consultancy input for, e.g. communication activities and change management.