



**Committee of Senior Representatives (CSR)  
Twentieth Meeting  
Helsinki-Vantaa, Finland  
19-20 April 2012**

<b>Reference</b>	CSR 20/6.3/2
<b>Title</b>	NDPHS involvement in the review of the EUSBSR Action Plan
<b>Submitted by</b>	Secretariat
<b>Summary / Note</b>	
<b>Requested action</b>	For decision

### **Review of the EUSBSR Action Plan**

On 13 April 2012 the NDPHS Secretariat has received a letter from the European Commission (cf. Attachment) with an invitation to contribute to the review of the EUSBSR (EU Strategy for the Baltic Sea Region) Action Plan. The review of the Action Plan is closely connected to the on-going discussions on the next programming period 2014-2020, and to the Europe 2020 Strategy and objectives.

The European Commission has invited the Priority Area Coordinators and Horizontal Action Leaders to submit their proposals for the review of the EUSBSR Action Plan by the end of May 2012. The contributions shall include updates and revisions of the current version of the Action Plan, as well as new elements, most notably proposed targets and indicators for the respective Priority Area (cf. Attachment for further details).

### **Proposed further steps**

The Secretariat proposes that the CSR agrees on the following further steps regarding the NDPHS contribution to the review of the EUSBSR Action Plan:

- (i) Immediately following the CSR 20 meeting **the Secretariat will send a request to the Expert Groups and Task Groups as well as the EUSBSR (health-related) Flagship Project leaders to provide inputs to the review of the EUSBSR Action Plan, consistent with the guidelines contained in Annex 1 of the Attachment;**
- (ii) **The Expert Groups, Task Groups and Flagship Project leaders will provide their inputs until 11 May 2012;**
- (iii) **The Secretariat will compile the inputs received and immediately send the consolidated proposal to the CSR for adoption through a written procedure ending on 25 May 2012;**
- (iv) **Following the approval of the consolidated proposal by the CSR, the Secretariat will submit the NDPHS proposal to the European Commission.**



**EUROPEAN COMMISSION**

DIRECTORATE-GENERAL  
REGIONAL POLICY

Territorial cooperation, Belgium, France, Ireland, Luxembourg, United Kingdom  
The Director

Brussels,  
REGIO JPA D(2012)

**Subject: EU Strategy for the Baltic Sea Region: review of the Action Plan**

Dear Madam/Sir,

In its conclusions on 15 November 2011, the General Affairs Council adopted a series of recommendations to improve the implementation of the EU Strategy for the Baltic Sea Region (EUSBSR or "the Strategy") and asked the Commission to review the Strategy in the light of these recommendations. The Commission adopted a Communication on 23 March 2012 with concrete proposals, in particular as regards the setting of indicators and targets and the roles and responsibilities of stakeholders.

The ensuing review process of the Action Plan accompanying the Strategy was launched at the EUSBSR Working Meeting in Vilnius on 21/22 March 2012, together with the National Contact Points, Priority Area Coordinators and Horizontal Action Leaders (NCP/PAC/HAL) involved in the implementation of the Strategy.

This review process will take several months, as it is based on the contribution of the main stakeholders, who are invited to reflect on and propose ideas and actions to improve the efficiency of the Strategy, as well as on a wide consultation process.

Priority Area Coordinators and Horizontal Action Leaders, who are the "key implementers" of the Strategy, will provide, in cooperation with National Contact Points, a major contribution to this exercise. Annex 1 of the document attached is a template to help them review their Priority Area/Horizontal Action. Their feedback is expected by the end of May.

This is a very important part of the review of the Action Plan, and it is of course essential that the stakeholders concerned can dedicate the time needed for an in-depth review. This review of the EU's first macro-regional strategy is not an isolated task. It is closely connected to the on-going discussions on the next programming period 2014-2020, and to the Europe 2020 Strategy and objectives.

The Commission will use the proposals it receives and the main findings of the discussions during the EUSBSR Annual Forum on June 18-19 in Copenhagen to draft a

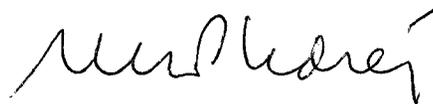
first version of the reviewed Action Plan that will be sent to NCP/PAC/HAL for consultation in the second part of 2012.

You will find in annex 4 of the document attached the timeline that would lead to the adoption of the reviewed Action Plan by the end of this year, or early 2013.

The Commission relies on the involvement of all parties concerned to make this review process a successful stage in the implementation of the Strategy and in the achievement of its objectives.

Would you have any questions on this process, please contact Jean-Marc Venineaux ([jean-marc.venineaux@ec.europa.eu](mailto:jean-marc.venineaux@ec.europa.eu)) (Tel: +322 295 50 22).

Yours sincerely,



José PALMA-ANDRES

To: EUSBSR National Contact points, Priority Area Coordinators, Horizontal Action Leaders and their hosting institutions

cc: Interservice working group in the Commission, Emma Udwin (Cab. Hahn), EUSBSR Baltic Team

Annex: one guidance document

## **Guidance note on the reviewed EUSBSR action plan**

### **1. The current structure of the EUSBSR action plan**

The action plan of the EUSBSR that was adopted in May 2009 is currently organised along the following chapters:

- Introduction (general presentation of the action plan- 15 priorities – 4 pillars- strategic/cooperative actions/flagship projects)
- Presentation of each of the four pillars (Baltic Sea Region environmentally sustainable place; prosperous place; accessible and attractive place; safe and secure place)
- Description of each of the 15 priorities
  - Presentation of the issue
  - Main problems
  - BSR added value
  - Actions and projects
    - strategic actions
    - cooperative actions
    - flagship projects (as examples)
- Horizontal actions
  - Description of each action

### **2. EUSBSR Reviewed action plan**

Based on previous discussions and conclusions with the main partners of the Strategy, the reviewed action plan could be arranged as follows:

**Introduction: general presentation (a certain number of priorities, 3 objectives)**

**+ Clarification on actions/flagship projects**

**+ Section on targets/indicators at strategy level**

**Governance (new section)**

**Description of roles and responsibilities (fiches agreed by Task Force on EC/HLG/MS/NCP/PA focal point/PAC/HAL/bodies in charge of OPS)**

**Process for updating the action plan - Introduction of criteria for identification of flagship projects**

**Presentation of each of the 3 objectives (to save the Sea; to connect the Region; to increase prosperity) - presentation of targets and indicators for each objective**

### **Presentation of each of the priorities<sup>1</sup>**

- **Presentation of the issue**
- **BSR added value**
- **Main problems**
- **Actions**
- **Flagship projects**
- **Funding sources**
- **PA indicators and targets**

### **Horizontal actions<sup>2</sup>**

- **Description of each action**
- **Horizontal actions indicators and targets**

**Annex: list and description of completed flagship projects**

### **4. Timetable and process**

- The time table and the different steps of the review process of the Action Plan are presented in the table in annex 4.

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<sup>1</sup> see guidance note in annex 1

<sup>2</sup> idem

## **Annex 1: content of each priority/ horizontal action**

Priority Area Coordinators and Horizontal Action Leaders (PAC/HAL) will find below some questions and suggestions that aim at guiding them in drafting the content of their priority area/horizontal action.

DG REGIO recommends that each PAC/HAL works in close cooperation with National Contact Points and other Priority Area Coordinators and/or Horizontal Action leaders when needed. Any initiative to ensure this cooperation is welcome.

The contribution from PAC/HAL, expected before end of May, should follow the structure proposed below (which is rather similar to the one in the current action plan). But if you think that new elements should be introduced, or if you have any other comments that are not covered in these sections, please make suggestions in a separate paragraph.

### **Priority Area n° X + title**

***Presentation of the issue:*** Do you think the description of the issue is still relevant? Based on the implementation up to now and your experience, would you like to update it, to modify it, to narrow it down, to highlight some specific aspects? If so, please suggest a new drafting of it. To which objective (1. to save the Sea; 2. to connect the Region; 3. to increase prosperity) should it be linked?

***Baltic Sea Region added value:*** some partners have suggested removing this section. In any case, can you explain, how according to you, the EUSBSR has best addressed the issues identified in your priority area? What are these issues? What are the "success stories", the "good practices" and the "good outcomes" which are linked to the implementation of the Strategy (process-related and content-related)?

The cross-cutting dimension of the Strategy may appear to be one prominent element of value added. Have you experienced it in your priority area? If so, in what way? Have you developed contacts in other priority areas, with whom? Have you set-up cross-cutting working groups, organisations, have you designed and/or implemented projects with a cross-cutting dimension? If not, do you intend to do it? Could you identify actions and/or projects, or areas where you would think it advisable to work more closely with other priority area coordinators/partners? If so, what are they?

***Main problems:*** Based on your evaluation of the two previous points (presentation of the issue and BSR added value), do you think the description of the main problems is still relevant? If not, please suggest a new drafting, highlighting what the main problems that should be focused on are.

***Actions:*** There is a strong consensus that the distinction between "strategic actions" and "cooperative actions" should be removed. They will all be called: actions and they should provide an appropriate reply to the focused problems identified.

Can you analyse all the existing actions (strategic and cooperative) mentioned in the current version of the action plan and indicate which ones should be updated, modified, reinforced, reworded, removed (you will find in annex 2 a list of actions and projects that might be taken

out, because to our knowledge, nothing has happened so far as regards their implementation, unless there are good reasons not to do so)? Please suggest a new drafting.

**Flagship projects:** The list of flagship projects mentioned in the current action plan should be carefully scrutinised. Can you list those that:

- should be taken out (while explaining why),
- are up and running in a satisfactory way,
- did not manage to secure financing (and explain why, and what should be done),
- have other problems (describe which problems)
- have been completed (and what the results are)?

Each project (except those that must be taken out) should be filed under the action it directly or more directly relates to. It could also be decided that those that have been completed will be filed in an annex to the action plan with a short paragraph describing the achievements and results and with a hyperlink to a relevant website.

As for new ideas or flagship projects to be inserted in the reviewed action plan, they should follow the criteria that have been agreed upon in the taskforce on roles and responsibilities (see fiche in annex 3). If the project fulfils all criteria listed in this annex and if the procedure described has been followed, it could be considered as a flagship project and associated to one of the actions of the priority area.

If it does not fulfil all criteria and has complied with the procedure, it should be inserted in the action plan as an idea (related to one of the actions) that is likely to become a flagship project when all criteria have been fulfilled.

**Funding sources:** if you have identified or even secured funding sources (European, national, regional, local, other) for your actions or projects in the current or future period, please mention them in this section.

**Indicators and targets:** Please indicate in this new section the indicators and targets that illustrate best, according to you, the main objectives and achievements you want to reach in your priority area (for the record, what is the objective, the indicator related to it, the baseline situation and its year of reference, the target and its deadline (and intermediate targets and deadlines when you find them useful), and the reliable source(s) of information and statistics).

**Any other suggestions or comments:** In case you would need to add further elements.

### **Conclusions of your analysis**

Status of the priority area: Based on your review of all the points abovementioned, can you draw some conclusions on how your priority area could/should evolve?

In particular, will it be or does it need to be more focused? Can it be merged with one or more priorities, and if so how and with which ones? Can some actions be transferred to other priority areas? Do you have any other suggestions?

### **Horizontal action: title**

Even though the description of horizontal actions is much shorter than the priority areas, the same questions could guide "*mutatis mutandis*" the reflection of Horizontal Action Leaders in the drafting of the description of their own area.

Priority Area	Priority Area Coordinator	Action/ Flagship Project	Action/ Flagship Project Leader	Annotated Action Plan May 2011 – Reasons for lack of reporting
Priority Area 1	<p><u>Poland</u>: Chief Inspectorate of Environmental Protection:</p> <p><u>Finland</u>: Ministry of the Environment</p>	<p>FP 1.3</p> <p><i>“Analyse results of pilot actions”</i></p>	<p>No information</p>	<p>The PACs together with the Commission have suggested that, until responsibility for this project can be allocated, this Flagship should be taken out.</p>
Priority Area 3	<p><u>Sweden</u>: Swedish Environmental Protection Agency</p>	<p><u>PA 3 Strategic actions:</u></p> <p><i>“Implement actions to reduce hazardous substances”</i></p> <p><u>PA 3 Cooperative actions:</u></p> <p><i>“Restrict the input of hormone-like substances”</i></p> <p><i>“Assess the need to clean up contaminated wrecks and chemical weapons”</i></p> <p><i>“Continue the research on hazardous substances”</i></p>		<p>The actions stated under Priority Area 3 have so far been carried out through the Flagship Projects. Therefore, the presentation in the priority area should be modified accordingly.</p>

Priority Area 5	Denmark: Danish Meteorological Institute	<u>PA 5 Strategic action:</u> <i>“Establish a regional adaptation strategy at the level of the Baltic Sea Region”</i>	<u>Denmark:</u> Danish Meteorological Institute  <u>Sweden:</u> Swedish Meteorological and Hydrological Institute	This action has developed into a Flagship Project 5.4. Therefore, the presentation in the priority area should be modified accordingly.
		<u>PA 5 Cooperative actions:</u> <i>“Promote the whole Baltic Sea Region as a green region (on land and in the sea)”.</i>	No information	Information missing (PAC points out that no response was provided from the project manager)
		FP. 5.1 <i>“Anticipate regional and local impacts of climate change through research”</i>	<u>Denmark:</u> Danish Meteorological Institute	No funding for this project has yet been obtained.
Priority Area 6	Estonia: Ministry of Economic Affairs and Communications	<u>PA 6 Cooperative actions:</u> <i>“Open up the public sector to competition”.</i>		Information missing
	Estonia: Tax and Customs Board	<u>PA 6 Cooperative actions</u> <i>“Make the EU internal market work on the ground for the Baltic Sea Region”</i>		Information missing

		FP. 6.2 <i>“Implement European space for maritime transport without barriers in the Baltic Sea Region”.</i>	<u>Sweden</u> : Swedish Maritime Agency tbc	Information missing
		FP 6.7 <i>“Coordinate the use of the digital dividend.”</i>	No information	Information missing
Priority Area 7	<u>Sweden</u> : Ministry of Enterprise, Energy and Communications/ VINNOVA	<u>PA 7 Strategic actions:</u> "Establish a common Baltic Sea Region innovation strategy"		The PACs point out that this strategic action should be based on the results of all the Flagship Projects. Therefore, the action should be taken out.
	<u>Poland</u> : Ministry of Science and Higher Education	FP. 7.3 <i>“Develop a common Baltic Sea Region strategy to promote services innovation”</i>	<u>Lithuania</u> : Information Society Development Committee under the Gov. of the Republic of Lithuania	PACs proposed that this project should be included under FP 7.1
Priority Area 8	<u>Denmark</u> : Danish Enterprise and Construction Authority	<u>PA 8 Strategic actions:</u> <i>“Entrepreneurship training as part of the school curricula”</i>		No report received

	<u>Denmark:</u> Danish Ministry of Economic and Business Affairs	<u>PA 8 Strategic actions:</u> <i>“Facilitate rural entrepreneurship”</i>		No report received
	<u>Denmark:</u> Danish Ministry of Education	<u>PA 8 Cooperative actions:</u> <i>“Increase labour mobility”</i>		For the moment, the action mainly consists of the work of the Flagship Project "Baltic Sea Labour Network" (BSLN)
	<u>Denmark:</u> Ministry of Employment			
	<u>Germany:</u> German Federal Ministry of Economics and Technology	FP 8.1 <i>“Promote young entrepreneurs”</i>	<u>Denmark:</u> Danish Ministry of Education	No report received from the PAC
		FP 8.5 <i>“Make the most of the European Code of Best Practices Facilitating Access by SMEs to Public Procurement”</i>	<u>Germany:</u> German Federal Ministry of Economics and Technology	
		FP 8.6 <i>“Make the Baltic Sea Region a leader in design”</i>	<u>Denmark:</u> Danish Business Authority	No progress so far

		<p>FP 8.8</p> <p><i>“Cooperation between Public Employment services”</i></p>	<p><u>Sweden:</u> Arbets- formedlingen (Public Employment Services)</p>	<p>No progress so far</p>
<p>Priority Area 9</p>	<p><u>Finland:</u> Ministry of Agriculture and Forestry</p> <p><u>Lithuania:</u> Ministry of Agriculture</p> <p><u>Sweden:</u> Ministry of Rural Affairs</p>	<p><u>PA 9 Strategic actions:</u></p> <p><i>“Continue the adaptation of the Baltic fishing fleet capacity to the available resources”</i></p> <p><i>“Improve control and stop illegal fishing”</i></p> <p><u>PA 9 Cooperative actions:</u></p> <p><i>“Animal Health and disease control”</i></p> <p><i>“Enhance the combined effects of the European Fisheries Fund (EFF) programmes”</i></p>		<p>These actions are developed in the relevant Flagship Projects. Therefore, the presentation in the priority area should be modified accordingly.</p>
		<p>FP 9.10</p> <p><i>“Reinforcement of animal health and disease control”</i></p>	<p><u>Sweden:</u> Swedish Board of Agriculture</p>	<p>The project is led by the Nordic Council of Ministers. Information was not available at the reporting deadline.</p>

<p style="text-align: center;">Priority Area 10</p>	<p><u>Denmark</u>: Ministry of Climate and Energy</p> <p><u>Latvia</u>: Ministry of Economics of the Republic of Latvia</p> <p><u>Lithuania</u>: Ministry of Foreign Affairs of Lithuania</p>	<p><u>PA 10 Strategic actions:</u></p> <p>“Establish an integrated and well functioning market for energy”</p> <p><u>PA 10 Cooperative actions:</u></p> <p><i>“Increase use of renewable energies”</i></p> <p><i>“Ensure more cross-border cooperation”</i></p>		<p>These actions are developed in the relevant Flagship Projects. Therefore, the presentation in the priority area should be modified accordingly.</p>
<p style="text-align: center;">Priority Area 11</p>	<p><u>Lithuania</u>: Ministry of Transport and Communications of Lithuania</p> <p><u>Sweden</u>: Ministry of Enterprise, Energy and Communications</p>	<p><u>PA 11 Strategic actions</u></p> <p><i>“Coordinate national transport policies and infrastructure investments”</i></p> <p><u>PA 11 Cooperative actions</u></p> <p><i>“Improve the connections with Russia and other neighbouring countries”,</i></p> <p><i>“Facilitate efficient overall Baltic freight transport and logistics solutions”</i></p> <p><i>“Increase the role of the Baltic Sea in the transport systems of the Region”</i></p>		<p>The actions within Priority Area 11 are closely linked to the Flagship Projects, through which they will be implemented. Therefore, the actions should be taken out. Therefore, the presentation in the priority area should be modified accordingly.</p>

Priority Area 12	<b>Education:</b> <u>Germany:</u> Behörde für Schule und Berufsbildung  <b>Health:</b> NDPHS  <b>Tourism:</b> <u>Germany:</u> State Chancellery Mecklenburg-Vorpommern	<u>PA 12 Cooperative actions:</u>  <i>Health: "Bring local authorities close to the citizens"</i>		No report available
		FP 12.3  <i>"Identify barriers hampering mobility of researchers and students in the Baltic Sea Region and enhance cooperation in the Region in the area of mobility"</i>	<u>Denmark:</u> Ministry of Science, Technology and Innovation  <u>Lithuania:</u> Ministry of Education and Science of Lithuania  <u>Germany:</u> Federal Ministry of Education and Research	No report has been delivered
		FP 12.6  <i>"Establish a youth resource centre"</i> .	<u>Lithuania:</u> Lithuanian Youth Council	No report has been delivered

<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Priority Area 13</p>	<p><u>Denmark:</u> Danish Maritime Authority</p> <p><u>Finland:</u> Ministry of Transport and Communications</p>	<p><u>PA 13 Strategic actions:</u></p> <p><i>“Create a common maritime management system and monitoring, information and intelligence sharing environment for the Baltic Sea”</i></p> <p><i>“Improve the coordination of systems relating to ship routing and monitoring vessel traffic, and consider establishing new systems”</i></p> <p><i>“Jointly apply surveillance tools”,</i> <i>Report:</i></p> <p><u>PA 13 Cooperative actions:</u></p> <p><i>“Ensure that vessels, in particular those transporting energy products or other dangerous cargo, are up to the highest maritime safety standards”</i></p>		<p>No reports on the actions as they are related in the projects</p>
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Priority Area 14	<p><u>Denmark</u>: Defence Command Denmark</p>	<p><u>PA 14 strategic actions:</u></p> <p><i>“Implement the HELCOM Baltic Sea Action Plan (BSAP)”</i></p> <p><u>PA 14 cooperative actions:</u></p> <p><i>“Develop a winter storms and storm surge prevention and preparedness approach”</i></p>		No information
Priority Area 15	<p><u>Finland</u>: National Police Board International Affairs</p> <p><u>Lithuania</u>: Ministry of the Interior of the Republic of Lithuania</p>	<p><u>PA 15 Strategic action</u></p> <p><i>“Improvement of cooperation between customs, border guards and police”</i></p>		The Strategic Actions were formulated as parts of the Flagship Projects. Therefore, the presentation in the priority area should be modified accordingly.

	Horizontal Action	Horizontal Action Leader	Annotated Action Plan May 2011 – Reasons for lack of reporting
1.	<i>“Align available funding and policies to the priorities and actions of the EU Strategy for the Baltic Sea Region”</i>	DG REGIO	Ref: Communication for a summary of the work on aligning funding with the Strategy.  A separate document on the contribution of Structural Funds programmes to the Strategy will also be made available on the Strategy's website. (?)
2.	<i>“Cooperate on the transposition of EU directives”</i>	DG MARKT	This action was not initiated.
3.	<i>“Become a pilot project in implementing the Marine Strategy Framework Directive”</i>	DG ENV (declined it in 2011)	This action is not expected to be taken forward unless all Member States of the Baltic Sea region would agree to inform the Commission of a revised timetable for an early implementation of the Directive. There was no agreement to do so in 2010.
4.	<i>“Transform successful pilot and demonstration projects into full-scale actions”</i>	No information	This Action was not initiated.

The function of a **Flagship Project**:

The actions of the EUSBSR<sup>3</sup> are implemented by means of Flagship Projects. Flagship Projects demonstrate the progress of the EUSBSR, and may serve as pilot examples for desired action.

The Flagship Project is frequently the result of a policy discussion within a Priority Area.

A Flagship Project translates the desire and ambition of a Priority Area in a specified field of action.

A Flagship Project may e.g. develop key solutions, new methodology or practises or new forms of cooperation. Flagship Projects may also concern key investments of regional importance.

Once approved, a Flagship Project is listed in the Action Plan.

A Flagship Project by structure is either:

- a single project or
- a set of projects (a cluster) operating in the same field.

**The label of a Flagship Project can be granted to a project, which fulfils the following criteria:**

- 1) A Flagship Project must fulfil the following key criteria:
  - it has a high macro-regional impact;
  - it is contributing to fulfilling the objectives of the EUSBSR;
  - it is related to the implementation of one or more actions of the Priority Area concerned.
- 2) In general, a Flagship Project is also expected to:
  - have a clear transnational dimension (has cooperation between and/or impact on at least three Baltic Sea Region states or at least two Baltic Sea Region states if other Baltic Sea Region state (Russia and Norway) is involved)<sup>4</sup>;
  - be mature for implementation:
    - can be implemented within a realistic timeframe;
    - has a clear financial and activity plan which e.g. encompass setting aside resources for attending relevant activities of the respective Priority Area and the EUSBSR;
    - a partnership is established and a Flagship Project Leader is identified.

Priority Area Coordinator(s) may decide on specific criteria under respective Priority Area after consultation with National Contact Points and EC Directorate General for Regional Policy (DG REGIO).

<sup>3</sup> European Union Strategy for the Baltic Sea Region

<sup>4</sup> Under exceptional geographical circumstances projects with less than three countries involved could be considered.

### **Procedure to become a Flagship Project:**

Projects or project ideas interested in obtaining the label of Flagship Project in the EUSBSR are to undertake the following:

1. Identify under which Priority Area of the EUSBSR, the proposed Flagship Project would fit;
2. Establish contact with the Priority Area Coordinator(s) for the Priority Area concerned;
3. In order to assess the proposed Flagship Project, the Priority Area Coordinator may invite the proposed project to attend a meeting of the Priority Area;
4. If the project proposal is supported, the Priority Area Coordinator, after consulting the main Priority Area actors /stakeholders (Steering Committee or Priority Area Focal Points) make a recommendation to DG REGIO regarding the project;
5. DG REGIO considers the proposal and makes a recommendation to the High Level Group;
6. The High Level Group agrees on the Flagship Projects to be included in the Action Plan.

A project can be listed as a Flagship Project in one Priority Area only. In case a project contributes to more Priority Areas, it may liaise with the other relevant Priority Areas.

A Flagship Project does not have the exclusive right to undertake action in the Priority Area under which it is listed. The Priority Area Coordinator(s) may at any time accept more Flagship Projects in the same field.

Further, throughout the implementation of the Flagship Project, its leader shall fulfil the tasks of the Flagship Project Leader vis-a-vis the EUSBSR as specified in the fiche on this topic.

## EUSBSR Action Plan review process: possible timeline

<i>Date</i>	22 March	23 March	Week 10-14 April	23 April	Early June	18/19 June
<i>Event</i>	Vilnius Seminar			HLG meeting in Berlin		Annual forum in Copenhagen
<i>Action</i>	Presentation and agreement on review process	Adoption of EC communication on review of the Strategy	DG REGIO letter to PAC/HAL/NCP	Presentation of review process to 27 MS	DG REGIO builds on replies from PAC/HAL/NCP to outline first elements of reviewed action plan	Open discussion with stakeholders
<i>Comment</i>			Based on a questionnaire +template, they are invited to make proposals for review before end of May	For information of HLG members		stakeholders will be offered the possibility to react and make suggestions

<i>Date</i>	Summer	Mid-autumn	End 2012- Early 2013
<i>Event</i>			HLG meeting
<i>Action</i>	1 <sup>st</sup> draft of reviewed AP.	DG REGIO builds on replies from PAC/HAL/NCP to draft final version	1. Final draft sent for ISWG consultation and presented to HLG 2. Adoption of Commission staff working document: "reviewed Action Plan"
<i>Comment</i>	Sent to PAC/HAL/NCP for consultation		1. For information of HLG members 2. Will be communicated officially + online